SECOND EDITION

CONSTRUCTION QUALITY MANAGEMENT

PRINCIPLES AND PRACTICE

Tim Howarth and David Greenwood



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Principles and Practice

Second edition

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Second edition published 2018 by Routledge 2 Park Square, Milton Park, Abingdon, Oxon, OX14 4RN

and by Routledge

711 Third Avenue, New York, NY 10017

Routledge is an imprint of the Taylor & Francis Group, an informa business

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First edition published by Spon Press 2011

Library of Congress Cataloging-in-Publication Data
Names: Howarth, Tim, author. | Greenwood, David, 1951 December 27– author.

Title: Construction quality management: principles and practice / by Tim Howarth and David Greenwood.

Description: New York, NY: Routledge, 2018. | Revised edition of: Construction quality management: principles and practice / Paul Watson, Tim Howarth. 2011. | Includes bibliographical references and index.

Identifiers: LCCN 2017016235 | ISBN 9781138680104 (hardback : alk. paper) | ISBN 9781138680111 (pbk. : alk. paper) | ISBN 9781315563657 (ebook)

Subjects: LCSH: Building—Quality control.

Classification: LCC TH438.2 .H69 2018 | DDC 690.068/5—dc23 LC record available at https://lccn.loc.gov/2017016235

ISBN: 978-1-138-68010-4 (hbk) ISBN: 978-1-138-68011-1 (pbk) ISBN: 978-1-315-56365-7 (ebk)

Typeset in Bembo by Apex CoVantage, LLC 00077584

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Quality management is essential for facilitating the competitiveness of modern day commercial organisations. Excellence in quality management is a requisite for construction organisations who seek to remain competitive and successful. The challenges presented by competitive construction markets and large projects that are dynamic and complex necessitate the adoption and application of quality management approaches.

This new edition of *Construction Quality Management* provides a comprehensive evaluation of quality management systems and tools. Their effectiveness in achieving project objectives is explored, as well as applications in corporate performance enhancement. Both the strategic and operational dimensions of quality assurance are addressed by focusing on providing models of best practice.

The reader is supported throughout by concise and clear explanations and with self-assessment questions. Practical case study examples show how various evaluative-based quality management systems and tools have been applied. Subjects covered include:

- business objectives the stakeholder satisfaction methodology
- organisational culture and Health and Safety
- quality philosophy
- evaluation of organisational performance
- continuous quality improvement and development of a learning organisation.

New chapters consider the influence of Building Information Modelling (BIM) on quality management. The text should be of interest to construction industry senior managers, practicing professionals and academics. It is also an essential resource for undergraduate and postgraduate students of construction management, project management and business management courses.

Tim Howarth is a learning and development specialist for a large international construction contractor. He has 20 years of experience as a construction management academic.

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