



COMPENSATION MANAGEMENT

Dr. A. Sajeevan Rao

Compensation Management

Dr. A. Sajeevan Rao



RANDOM PUBLICATIONS LLP

NEW DELHI (INDIA)

Compensation Management

edited by Dr. A. Sajeevan Rao

This edition published by Random Publications,
Gali Murari Lal, Ansari Road Daryaganj,
New Delhi-110002 (India)

ISBN 978-93-93884-07-7

© Reserved

All Rights Reserved. No Part of this book may be
reproduced in any manner without written permission.

Published in 2022 in India by

RANDOM PUBLICATIONS LLP

4376-A/4B, Gali Murari Lal, Ansari Road
New Delhi-110002

Phone : +9111-43580356, 011-23289044, 011-43142548

e-mail: sales@randompublications.com,
info@randompublications.com, randomexports@gmail.com

Type Setting by : Friends Media, Delhi-110089
Digitally Printed at: Replika Press Pvt. Ltd.

Contents

<i>Preface</i>	<i>v-vi</i>
----------------------	-------------

1. An Introduction to Compensation Management	1
Meaning	1
Compensation Management – Concept	2
Main Objectives	4
Need and Significance	4
Major Factors Influencing Compensation	7
2. Compensation and Organizational Strategy	35
Integrating Knowledge and Skill Requirements Organization Compensation and Employee Income	35
The Compensation Program	36
Jobs and Pay in the United States	37
Compensation and Global Economy	38
Deregulations and Takeovers	40
3. Compensation Management: Wage and Salary Administration	57
Meaning of Compensation	57
Types	62
Factors Affecting Wages	65
Job Evaluation	66
Objectives of Job Evaluation	67
Wage and Salary Fixation	67
Problems in Job Evaluation	68
Operational Problems	68
Job Evaluation and Performance Appraisal	69
4. Basic System of Performance Appraisal	85
Concept, Uses of Performance Appraisal	85
Human Resource Professionals	90
Performance Management and Appraisal	104
Guidelines for Effective Performance Appraisal	111
Expectations of a Manager from Performance Appraisal System	113
Use of Software for Performance Appraisals	114

5. Incentives	133
Meaning	133
Group Incentive Plans Profit Sharing	134
Classification of Incentives	135
Time-based Individual Incentive Plans	139
Output-based Individual Incentive Plans	142
Incentives to Sales Persons	143
Summary	147
6. Sales Executives and Compensation	148
Perquisites of Sales Executives	148
Compensation Plans, Packages, Case Studies Objective	151
7. Compensation's Role in Human Resource Strategy	154
Engaging Key Stakeholders to Support the Compensation Strategy	154
Strategic Compensation Practices	167
Compensation Structures and Systems	172
Strategic Compensation: The Practice	174
Strategic Compensation: The Theory	183
8. Methods of Wage Payment and Theory	189
Time Wage Method	189
Balance Method	191
Executive Compensation	192
Wage Payment	194
The Payment of Wages Act, 1936	194
9. Job Analysis	229
Purpose of Job Analysis	229
Job Design	231
Techniques of Job Design	232
Designing and Motivating Jobs	234
10. Performance Management.....	241
Types	241
Managing Employee Performance – The Cycle	263
Phase I: Planning	264
Phase II: Check-In	274
Phase III: Assessment	277
11. Collective Bargaining	287
Unequal Access to Collective Bargaining	289
Negotiating Equality at Work	298
Mechanisms to Identify Inequality and Discrimination	304
Legislative Engagement with the Collective Bargaining Process	307
<i>Bibliography</i>	317
<i>Index</i>	319

COMPENSATION MANAGEMENT

Compensation management is the process of managing, analyzing, and determining the salary, incentives, and benefits each employee receives. Compensation managers aim to attract, retain, and engage employees by offering broad and competitive compensation plans within the company budget. A good onboarding process is reminiscent of boarding a plane. At the beginning of an adventure, you're greeted by someone who's happy to have you. They help you find your seat and get acclimated so the flight will be comfortable and you'll get to your destination safely. Though remote onboarding takes place virtually, the process is inherently the same as face-to-face onboarding. Compensation Management as it is known today has been a very important source of attracting, retaining and motivating the required human resource for any organization. Although most employees specially at middle and senior levels claim that money does not play a very important role in their decision to change or to stay in an organization but in reality it is the money which motivate most of the employees. The employees need to be compensated for the services which they render to an organization. It is not easy to workout suitable compensation package for the employees and keeps them satisfied. The experience is that the employees mostly remain dissatisfied with whatever wage or salary they are paid by the employers. The compensation helps in motivating employees and ensuring that they are committed to achieving the company goals. The level of compensation offered is dependent on a number of factors, including salaries paid by similar companies for similar roles, the employee's skill set and productivity and projected financial strength of the company.

Contents: 1. An Introduction to Compensation Management, 2. Compensation and Organizational Strategy, 3. Compensation Management: Wage and Salary Administration, 4. Basic System of Performance Appraisal, 5. Incentives, 6. Sales Executives and Compensation, 7. Compensation's Role in Human Resource Strategy, 8. Methods of Wage Payment and Theory, 9. Job Analysis, 10. Performance Management, 11. Collective Bargaining.

About the Author



Dr. A. Sajeevan Rao presently the Director of United College of Education affiliated to GGSIP University offering BBA BCA BAJMC BALLB AND BBA LLB. He has over 25 years of experience across academia and the corporate sector, authored several books and research papers as well as conducted faculty development programmes. Administrative positions held include, Director of the Institute, Dean Academics, Programme Director, Head FDP and Research Cell, Chairman of IQAC, Head of The department and Head Area Chair. He has capabilities to develop program for the courses like PGDM-Business Analytics. He has an ability to run PGDM autonomous program with full efficiency. He is a trainer for Digital marketing by Google, SPSS Amos eviews and python. He has also successfully guided several M.Phil and Ph.D scholars (10 scholars have been awarded Ph.D).



RANDOM PUBLICATIONS LLP

PUBLISHERS • DISTRIBUTORS

4376-A/4B, Gali Murari Lal, Ansari Road, Daryaganj
New Delhi-110002, Ph: +91-11-43142548/43580356/23289044
Email: randomexports@gmail.com,
sales@randompublications.com,
info@randompublications.com

ISBN 978-93-93884-07-7



Size: Royal
Pgs.: 300 (Appx.)